Moscow Food Co-op
Profit & Loss
July through September 2021

			Jul - Sep 21
Ordinary Income/Expense			
Income			
40000 · SALES			
40100 · DEPARTMENTAL SALES			
40110 · GROCERY		1,203,962.12	
40120 · PREPARED FOODS		399,530.27	
40125 · MOSCOW BAKEHOUSE		139,463.76	
40130 · CAMPUS SALES			
401310 · CAMPUS GROCERY	6,471.03		
401320 · CAMPUS PREPARED FOODS	12,366.36		
401340 · CAMPUS WELLNESS	365.88		
401370 · CAMPUS PRODUCE	8.92		
Total 40130 · CAMPUS SALES		19,212.19	
40140 · WELLNESS		354,589.09	
40160 · MEAT		211,975.58	
40170 · FRESH		300,730.89	
40180 · INTERCOMPANY SALES ELIMINATION		-5,596.47	
Total 40100 · DEPARTMENTAL SALES			2,623,867.43
40200 · SALES DISCOUNTS			
40205 · CO-OP SALES DISCOUNTS		-1,637.63	
4020530 · CAMPUS - CO-OP SALES DISCOUNTS		0.00	
Total 40200 · SALES DISCOUNTS			-1,637.63
40800 · A/R SALES ACCOUNT			0.00
Total 40000 · SALES			2,622,229.80
Total Income			2,622,229.80
Cost of Goods Sold			
50000 · COST OF GOODS			
50100 · PURCHASES			
50110 · GROCERY		821,098.06	
50120 · PREPARED FOODS		174,727.38	
50125 · MOSCOW BAKEHOUSE		35,392.31	
50130 · CAMPUS PURCHASES			
501310 · CAMPUS GROCERY	2,008.05		
501320 · CAMPUS PREPARED FOODS	7,757.66		
501340 · CAMPUS WELLNESS	202.32		
501370 · CAMPUS PRODUCE	0.00		
Total 50130 · CAMPUS PURCHASES		9,968.03	
50140 · WELLNESS		187,233.90	
50160 · MEAT		158,785.33	
50170 · FRESH		219,467.37	
50180 · INTERCOMPANY COGS ELIMINATION		-5,596.47	
Total 50100 · PURCHASES			1,601,075.91
50200 · FREIGHT			
50280 · GENERAL		1,408.01	
Total 50200 · FREIGHT			1,408.01
50400 · PURCHASE DISCOUNTS & REBATES			-23,474.65
50500 · HOLDING ACCOUNT			0.00
50600 · INVENTORY ADJUSTMENT			
50610 · GROCERY		-17,855.69	
50620 · PREPARED FOODS		1,652.29	
50625 · MOSCOW BAKEHOUSE		1,390.45	

Moscow Food Co-op
Profit & Loss
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	Jul - Sep 21		
50630 · CAMPUS INV ADJMT			
506310 · CAMPUS GROCERY	795.90		
506320 · CAMPUS PREPARED FOODS	-161.28		
506340 · CAMPUS WELLNESS	52.08		
Total 50630 · CAMPUS INV ADJMT		686.70	
50640 · WELLNESS		3,550.60	
50660 · MEAT		-5,552.88	
50670 · FRESH		2,187.10	
Total 50600 · INVENTORY ADJUSTMENT			-13,941.43
Total 50000 · COST OF GOODS			1,565,067.84
Total COGS			1,565,067.84
Gross Profit			1,057,161.96
Expense			
60000 · PERSONNEL EXPENSES			
60100 · WAGES AND SALARIES			
60110 · GROCERY		58,080.11	
60120 · PREPARED FOODS		136,066.23	
60125 · MOSCOW BAKEHOUSE		50,646.74	
60130 · CAMPUS		4,815.03	
60140 · WELLNESS		15,538.42	
60160 · MEAT		24,625.64	
60170 · FRESH		27,241.06	
60180 · ADMIN & OVERHEAD		89,018.70	
60182 · FRONT END		69,760.23	
60190 · PTO EXPENSE		45,711.64	
60191 · HOLIDAY		9,613.63	
60192 · OVERTIME		2,099.11	
Total 60100 · WAGES AND SALARIES			533,216.54
60200 · PAYROLL TAXES			37,183.96
60220 · MOSCOW BAKEHOUSE PR TAXES			4,522.19
60230 · CAMPUS PAYROLL TAXES			396.22
60400 · WORKERS COMPENSATION INSURANCE			16,682.73
60500 · EMPLOYER RETIREMT CONTRIB EXP			6,561.18
60501 · RETIREMENT ACCOUNT EXPENSES			1,090.49
60600 · MEDICAL & STAFF INSUR EXP			60,602.83
60601 · HRA REIMB PLAN EXPENSES			2,133.61
60800 · ACCRUED PTO EXPENSE			-6,593.30
60900 · STAFF EXPENSES			
60905 · HIRING COSTS		187.50	
60910 · STAFF DISCOUNTS		15,231.33	
60920 · STAFF MTGS/TRNGS/EDUCATION		275.00	
60930 · STAFF RECOGNITION		738.56	
60940 · STAFF OTHER		571.80	
Total 60900 · STAFF EXPENSES			17,004.19
Total 60000 · PERSONNEL EXPENSES			672,800.64
71000 · OCCUPANCY EXPENSES			
71013 · INSURANCE - BLDG			1,488.75
71014 · JANITORIAL SERVICES			9,075.00
71018 · JANITORIAL SUPPLIES			6,008.09
71026 · PROPERTY TAXES			6,981.84
7102630 · CAMPUS PROPERTY TAX			112.98
71030 · RENT			40,617.51
7103020 · BAKEHOUSE RENT			5,325.00
7103030 · CAMPUS RENT			2,505.00
71034 · REPAIRS AND MAINTENANCE			14,616.12
7103420 · BAKEHOUSE REPAIRS AND MAINT			2,473.17
7103430 · CAMPUS REPAIRS and MAINT			93.28

Moscow Food Co-op
Profit & Loss
July through September 2021

		Jul - Sep 21		
71046 · UTILITIES				
710462 · CITY UTILITIES		9,407.68		
7104622 · BAKEHOUSE CITY UTILITIES		941.05		
710464 · ELECTRIC AND GAS		13,909.14		
7104642 · BAKEHOUSE ELEC AND GAS		2,312.99		
7104643 · CAMPUS ELECTRIC & GAS		741.89		
710468 · TELEPHONE		1,552.48		
7104682 · BAKEHOUSE TELEPHONE		794.91		
7104683 · CAMPUS TELEPHONE		458.88		
Total 71046 · UTILITIES			30,119.02	
Total 71000 · OCCUPANCY EXPENSES				119,415.76
72000 · OPERATIONS EXPENSES				
72100 · ADMINISTRATIVE EXPENSES				
72108 · ON-LINE SALES FEES		543.62		
72101 · BAD DEBT EXPENSE		19.20		
72102 · BANK SERVICE CHARGES		919.50		
72106 · CREDIT CARD SERVICE CHARGES		41,273.94		
72114 · CASH & CREDIT CARDS OVER/SHORT		97.15		
7211430 · CAMPUS CASH OVER/SHORT		-19.86		
72116 · DEPRECIATION EXPENSE		35,850.00		
72118 · INSURANCE		7,511.62		
72120 · INTEREST EXPENSE		4,403.69		
Total 72100 · ADMINISTRATIVE EXPENSES			90,598.86	
72200 · MARKETING & OUTREACH				
72208 · COMMUNITY SUPPORT		1,369.48		
72212 · ADVERTISING & DIRECT MARKETING		1,536.02		
72218 · OWNER SERVICES EXPENSE		49.57		
72220 · EDUCATION & EVENTS		657.69		
72224 · PROMOTIONS		1,052.83		
7222420 · BAKEHOUSE PROMOTIONS		101.50		
72228 · IN-STORE MARKETING DISCOUNTS				
7222801 · ACCESS DISCOUNTS	51,015.55			
7222804 · HOUSE COUPONS	369.85			
Total 72228 · IN-STORE MARKETING DISCOUNTS		51,385.40		
72230 · PARTIC OWNER DISCOUNTS		9,778.54		
72240 · OWNER DISCOUNTS		4,056.62		
Total 72200 · MARKETING & OUTREACH			69,987.65	
72400 · STORE OPERATIONS				
72410 · DUES,FEES,SUBSCRIPTS&LICENSES		16,321.32		
72418 · IT EXPENSES		8,924.19		
72420 · MISCELLANEOUS EXPENSES		318.29		
72422 · PROFESSIONAL SERVICES/EXPENSES		25,723.11		
72425 · UNIFORMS		-2,615.13		
72426 · SUPPLIES		16,834.18		
7242620 · BAKEHOUSE SUPPLIES		2,891.89		
7242630 · CAMPUS SUPPLIES		660.76		
72427 · PACKAGING		18,006.60		
7242720 · BAKEHOUSE PACKAGING		5,184.53		
7242730 · CAMPUS PACKAGING		210.04		
72428 · OFFICE SUPPLIES AND POSTAGE		2,496.45		
7242820 · BAKEHOUSE OFFICE SUPPLIES		0.00		
72432 · SMALL TOOLS/EQUIP/FIXTURES		1,583.99		
7243220 · BAKEHOUSE SMALL TOOLS		389.70		
72438 · TAXES		1,361.39		
72440 · VAN EXPENSES		881.09		
Total 72400 · STORE OPERATIONS			99,172.40	
Total 72000 · OPERATIONS EXPENSES				259,758.91

Moscow Food Co-op
Profit & Loss
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		Jul - Sep 21
72600 · GOVERNANCE EXPENSES		
72605 · CONSULTING	1,818.75	
72606 · D & O INSURANCE	637.50	
72620 · GENERAL BOD EXPENSES	68.75	
Total 72600 · GOVERNANCE EXPENSES		2,525.00
Total Expense		1,054,500.31
Net Ordinary Income		2,661.65
Other Income/Expense		
Other Income		
80100 · OTHER INCOME		
801509 · PPP COVID FUNDS/LOAN FORGIVEN	553,837.50	
80112 · SHIPPING AND HANDLING	0.00	
80141 · INTEREST INCOME	489.44	
80150 · MISCELLANEOUS INCOME		
801506 · CURBSIDE SERVICE	668.00	
801501 · CLASSES	215.00	
801505 · VENDOR BOOTHS	10.00	
801507 · REIMBURSEMTS/EXP REFUNDS/MISC	5,155.33	
Total 80150 · MISCELLANEOUS INCOME	6,048.33	
Total 80100 · OTHER INCOME		560,375.27
Total Other Income		560,375.27
Net Other Income		560,375.27
Net Income		**563,036.92**

Moscow Food Co-op
Profit & Loss
July through September 2021

			Jul - Sep 20
Ordinary Income/Expense			
Income			
40000 · SALES			
40100 · DEPARTMENTAL SALES			
40110 · GROCERY		1,247,959.66	
40120 · PREPARED FOODS		314,779.50	
40125 · MOSCOW BAKEHOUSE		161,918.00	
40130 · CAMPUS SALES			
401310 · CAMPUS GROCERY	3,273.66		
401320 · CAMPUS PREPARED FOODS	6,287.27		
401340 · CAMPUS WELLNESS	151.22		
401370 · CAMPUS PRODUCE	12.97		
Total 40130 · CAMPUS SALES		9,725.12	
40140 · WELLNESS		354,075.18	
40160 · MEAT		249,306.46	
40170 · FRESH		332,866.74	
40180 · INTERCOMPANY SALES ELIMINATION		-5,198.64	
Total 40100 · DEPARTMENTAL SALES			2,665,432.02
40200 · SALES DISCOUNTS			
40205 · CO-OP SALES DISCOUNTS		-1,692.70	
4020530 · CAMPUS - CO-OP SALES DISCOUNTS		-1.22	
Total 40200 · SALES DISCOUNTS			-1,693.92
40800 · A/R SALES ACCOUNT			0.00
Total 40000 · SALES			2,663,738.10
Total Income			2,663,738.10
Cost of Goods Sold			
50000 · COST OF GOODS			
50100 · PURCHASES			
50110 · GROCERY		843,745.72	
50120 · PREPARED FOODS		144,263.33	
50125 · MOSCOW BAKEHOUSE		52,301.84	
50130 · CAMPUS PURCHASES			
501310 · CAMPUS GROCERY	2,563.12		
501320 · CAMPUS PREPARED FOODS	5,686.84		
501340 · CAMPUS WELLNESS	208.98		
501370 · CAMPUS PRODUCE	15.81		
Total 50130 · CAMPUS PURCHASES		8,474.75	
50140 · WELLNESS		186,486.11	
50160 · MEAT		184,116.61	
50170 · FRESH		230,351.05	
50180 · INTERCOMPANY COGS ELIMINATION		-5,198.64	
Total 50100 · PURCHASES			1,644,540.77
50200 · FREIGHT			
50280 · GENERAL		0.00	
Total 50200 · FREIGHT			0.00
50400 · PURCHASE DISCOUNTS & REBATES			-23,012.39
50500 · HOLDING ACCOUNT			0.00
50600 · INVENTORY ADJUSTMENT			
50610 · GROCERY		4,543.23	
50620 · PREPARED FOODS		8,162.07	
50625 · MOSCOW BAKEHOUSE		2,555.94	

Moscow Food Co-op
Profit & Loss
July through September 2021

	Jul - Sep 20		
50630 · CAMPUS INV ADJMT			
506310 · CAMPUS GROCERY	-514.27		
506320 · CAMPUS PREPARED FOODS	0.00		
506340 · CAMPUS WELLNESS	-197.70		
Total 50630 · CAMPUS INV ADJMT		-711.97	
50640 · WELLNESS		18,100.20	
50660 · MEAT		-7,895.49	
50670 · FRESH		-335.50	
Total 50600 · INVENTORY ADJUSTMENT			24,418.48
Total 50000 · COST OF GOODS			1,645,946.86
Total COGS			1,645,946.86
Gross Profit			1,017,791.24
Expense			
60000 · PERSONNEL EXPENSES			
60100 · WAGES AND SALARIES			
60110 · GROCERY		67,016.87	
60120 · PREPARED FOODS		125,204.02	
60125 · MOSCOW BAKEHOUSE		78,124.32	
60130 · CAMPUS		5,939.03	
60140 · WELLNESS		15,644.19	
60160 · MEAT		22,142.53	
60170 · FRESH		30,420.52	
60180 · ADMIN & OVERHEAD		101,504.73	
60182 · FRONT END		68,634.98	
60190 · PTO EXPENSE		31,630.82	
60191 · HOLIDAY		11,155.58	
60192 · OVERTIME		1,413.89	
Total 60100 · WAGES AND SALARIES			558,831.48
60200 · PAYROLL TAXES			37,325.52
60220 · MOSCOW BAKEHOUSE PR TAXES			6,994.88
60230 · CAMPUS PAYROLL TAXES			510.48
60400 · WORKERS COMPENSATION INSURANCE			16,699.74
60500 · EMPLOYER RETIREMT CONTRIB EXP			5,776.04
60501 · RETIREMENT ACCOUNT EXPENSES			1,161.26
60600 · MEDICAL & STAFF INSUR EXP			73,127.76
60601 · HRA REIMB PLAN EXPENSES			771.86
60800 · ACCRUED PTO EXPENSE			1,662.96
60900 · STAFF EXPENSES			
60905 · HIRING COSTS		459.01	
60910 · STAFF DISCOUNTS		22,018.47	
60920 · STAFF MTGS/TRNGS/EDUCATION		236.25	
60930 · STAFF RECOGNITION		1,047.97	
60940 · STAFF OTHER		590.70	
Total 60900 · STAFF EXPENSES			24,352.40
Total 60000 · PERSONNEL EXPENSES			727,214.38
71000 · OCCUPANCY EXPENSES			
71013 · INSURANCE - BLDG			1,195.68
71014 · JANITORIAL SERVICES			9,215.00
71018 · JANITORIAL SUPPLIES			7,468.39
71026 · PROPERTY TAXES			7,212.78
7102630 · CAMPUS PROPERTY TAX			146.61
71030 · RENT			39,669.90
7103020 · BAKEHOUSE RENT			5,175.00
7103030 · CAMPUS RENT			2,505.00
71034 · REPAIRS AND MAINTENANCE			11,138.72
7103420 · BAKEHOUSE REPAIRS AND MAINT			2,601.45
7103430 · CAMPUS REPAIRS and MAINT			120.11

Moscow Food Co-op
Profit & Loss
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		Jul - Sep 20		
71046 · UTILITIES				
710462 · CITY UTILITIES		6,411.95		
7104622 · BAKEHOUSE CITY UTILITIES		943.74		
710464 · ELECTRIC AND GAS		13,075.34		
7104642 · BAKEHOUSE ELEC AND GAS		2,897.42		
7104643 · CAMPUS ELECTRIC & GAS		682.51		
710468 · TELEPHONE		1,382.12		
7104682 · BAKEHOUSE TELEPHONE		794.91		
7104683 · CAMPUS TELEPHONE		425.88		
Total 71046 · UTILITIES			26,613.87	
Total 71000 · OCCUPANCY EXPENSES				113,062.51
72000 · OPERATIONS EXPENSES				
72100 · ADMINISTRATIVE EXPENSES				
72108 · ON-LINE SALES FEES		3,630.72		
72101 · BAD DEBT EXPENSE		0.00		
72102 · BANK SERVICE CHARGES		747.21		
72106 · CREDIT CARD SERVICE CHARGES		39,094.34		
72114 · CASH & CREDIT CARDS OVER/SHORT		6.25		
7211430 · CAMPUS CASH OVER/SHORT		-1.56		
72116 · DEPRECIATION EXPENSE		60,000.00		
72118 · INSURANCE		7,883.01		
72120 · INTEREST EXPENSE		5,554.18		
Total 72100 · ADMINISTRATIVE EXPENSES			116,914.15	
72200 · MARKETING & OUTREACH				
72208 · COMMUNITY SUPPORT		145.26		
72212 · ADVERTISING & DIRECT MARKETING		2,060.46		
72218 · OWNER SERVICES EXPENSE		1,376.06		
72220 · EDUCATION & EVENTS		11.39		
72224 · PROMOTIONS		1,395.72		
7222420 · BAKEHOUSE PROMOTIONS		0.00		
72228 · IN-STORE MARKETING DISCOUNTS				
7222801 · ACCESS DISCOUNTS	48,239.23			
7222804 · HOUSE COUPONS	10.00			
Total 72228 · IN-STORE MARKETING DISCOUNTS		48,249.23		
72230 · PARTIC OWNER DISCOUNTS		10,579.00		
72240 · OWNER DISCOUNTS		29,029.87		
Total 72200 · MARKETING & OUTREACH			92,846.99	
72400 · STORE OPERATIONS				
72410 · DUES,FEES,SUBSCRIPTS&LICENSES		18,478.81		
72418 · IT EXPENSES		8,860.04		
72420 · MISCELLANEOUS EXPENSES		3,324.40		
72422 · PROFESSIONAL SERVICES/EXPENSES		11,640.35		
72425 · UNIFORMS		420.96		
72426 · SUPPLIES		18,345.09		
7242620 · BAKEHOUSE SUPPLIES		4,054.70		
7242630 · CAMPUS SUPPLIES		176.36		
72427 · PACKAGING		16,833.47		
7242720 · BAKEHOUSE PACKAGING		6,493.12		
7242730 · CAMPUS PACKAGING		5.70		
72428 · OFFICE SUPPLIES AND POSTAGE		3,446.14		
7242820 · BAKEHOUSE OFFICE SUPPLIES		37.13		
72432 · SMALL TOOLS/EQUIP/FIXTURES		526.19		
7243220 · BAKEHOUSE SMALL TOOLS		196.78		
72438 · TAXES		1,341.29		
72440 · VAN EXPENSES		788.61		
Total 72400 · STORE OPERATIONS			94,969.14	
Total 72000 · OPERATIONS EXPENSES				304,730.28

Moscow Food Co-op
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		Jul - Sep 20
72600 · GOVERNANCE EXPENSES		
72605 · CONSULTING	1,750.00	
72606 · D & O INSURANCE	624.99	
72620 · GENERAL BOD EXPENSES	88.67	
Total 72600 · GOVERNANCE EXPENSES		2,463.66
Total Expense		1,147,470.83
Net Ordinary Income		-129,679.59
Other Income/Expense		
Other Income		
80100 · OTHER INCOME		
801509 · PPP COVID FUNDS/LOAN FORGIVEN	0.00	
80112 · SHIPPING AND HANDLING	33.40	
80141 · INTEREST INCOME	1,800.51	
80150 · MISCELLANEOUS INCOME		
801506 · CURBSIDE SERVICE	26.15	
801501 · CLASSES	0.00	
801505 · VENDOR BOOTHS	0.00	
801507 · REIMBURSEMTS/EXP REFUNDS/MISC	7,967.15	
Total 80150 · MISCELLANEOUS INCOME	7,993.30	
Total 80100 · OTHER INCOME		9,827.21
Total Other Income		9,827.21
Net Other Income		9,827.21
Net Income		**-119,852.38**

Moscow Food Co-op
Profit & Loss
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	% Change			
Ordinary Income/Expense				
Income				
40000 · SALES				
40100 · DEPARTMENTAL SALES				
40110 · GROCERY		-3.5%		
40120 · PREPARED FOODS		26.9%		
40125 · MOSCOW BAKEHOUSE		-13.9%		
40130 · CAMPUS SALES				
401310 · CAMPUS GROCERY	97.7%			
401320 · CAMPUS PREPARED FOODS	96.7%			
401340 · CAMPUS WELLNESS	142.0%			
401370 · CAMPUS PRODUCE	-31.2%			
Total 40130 · CAMPUS SALES		97.6%		
40140 · WELLNESS		0.2%		
40160 · MEAT		-15.0%		
40170 · FRESH		-9.7%		
40180 · INTERCOMPANY SALES ELIMINATION		-7.7%		
Total 40100 · DEPARTMENTAL SALES			-1.6%	
40200 · SALES DISCOUNTS				
40205 · CO-OP SALES DISCOUNTS		3.3%		
4020530 · CAMPUS - CO-OP SALES DISCOUNTS		100.0%		
Total 40200 · SALES DISCOUNTS			3.3%	
40800 · A/R SALES ACCOUNT			0.0%	
Total 40000 · SALES				-1.6%
Total Income				-1.6%
Cost of Goods Sold				
50000 · COST OF GOODS				
50100 · PURCHASES				
50110 · GROCERY		-2.7%		
50120 · PREPARED FOODS		21.1%		
50125 · MOSCOW BAKEHOUSE		-32.3%		
50130 · CAMPUS PURCHASES				
501310 · CAMPUS GROCERY	-21.7%			
501320 · CAMPUS PREPARED FOODS	36.4%			
501340 · CAMPUS WELLNESS	-3.2%			
501370 · CAMPUS PRODUCE	-100.0%			
Total 50130 · CAMPUS PURCHASES		17.6%		
50140 · WELLNESS		0.4%		
50160 · MEAT		-13.8%		
50170 · FRESH		-4.7%		
50180 · INTERCOMPANY COGS ELIMINATION		-7.7%		
Total 50100 · PURCHASES			-2.6%	
50200 · FREIGHT				
50280 · GENERAL		100.0%		
Total 50200 · FREIGHT			100.0%	
50400 · PURCHASE DISCOUNTS & REBATES			-2.0%	
50500 · HOLDING ACCOUNT			0.0%	
50600 · INVENTORY ADJUSTMENT				
50610 · GROCERY		-493.0%		
50620 · PREPARED FOODS		-79.8%		
50625 · MOSCOW BAKEHOUSE		-45.6%		

Moscow Food Co-op
Profit & Loss
July through September 2021

	% Change			
50630 · CAMPUS INV ADJMT				
506310 · CAMPUS GROCERY	254.8%			
506320 · CAMPUS PREPARED FOODS	-100.0%			
506340 · CAMPUS WELLNESS	126.3%			
Total 50630 · CAMPUS INV ADJMT		196.5%		
50640 · WELLNESS		-80.4%		
50660 · MEAT		29.7%		
50670 · FRESH		751.9%		
Total 50600 · INVENTORY ADJUSTMENT			-157.1%	
Total 50000 · COST OF GOODS				-4.9%
Total COGS				-4.9%
Gross Profit				3.9%
Expense				
60000 · PERSONNEL EXPENSES				
60100 · WAGES AND SALARIES				
60110 · GROCERY		-13.3%		
60120 · PREPARED FOODS		8.7%		
60125 · MOSCOW BAKEHOUSE		-35.2%		
60130 · CAMPUS		-18.9%		
60140 · WELLNESS		-0.7%		
60160 · MEAT		11.2%		
60170 · FRESH		-10.5%		
60180 · ADMIN & OVERHEAD		-12.3%		
60182 · FRONT END		1.6%		
60190 · PTO EXPENSE		44.5%		
60191 · HOLIDAY		-13.8%		
60192 · OVERTIME		48.5%		
Total 60100 · WAGES AND SALARIES			-4.6%	
60200 · PAYROLL TAXES			-0.4%	
60220 · MOSCOW BAKEHOUSE PR TAXES			-35.4%	
60230 · CAMPUS PAYROLL TAXES			-22.4%	
60400 · WORKERS COMPENSATION INSURANCE			-0.1%	
60500 · EMPLOYER RETIREMT CONTRIB EXP			13.6%	
60501 · RETIREMENT ACCOUNT EXPENSES			-6.1%	
60600 · MEDICAL & STAFF INSUR EXP			-17.1%	
60601 · HRA REIMB PLAN EXPENSES			176.4%	
60800 · ACCRUED PTO EXPENSE			-496.5%	
60900 · STAFF EXPENSES				
60905 · HIRING COSTS		-59.2%		
60910 · STAFF DISCOUNTS		-30.8%		
60920 · STAFF MTGS/TRNGS/EDUCATION		16.4%		
60930 · STAFF RECOGNITION		-29.5%		
60940 · STAFF OTHER		-3.2%		
Total 60900 · STAFF EXPENSES			-30.2%	
Total 60000 · PERSONNEL EXPENSES				-7.5%
71000 · OCCUPANCY EXPENSES				
71013 · INSURANCE - BLDG			24.5%	
71014 · JANITORIAL SERVICES			-1.5%	
71018 · JANITORIAL SUPPLIES			-19.6%	
71026 · PROPERTY TAXES			-3.2%	
7102630 · CAMPUS PROPERTY TAX			-22.9%	
71030 · RENT			2.4%	
7103020 · BAKEHOUSE RENT			2.9%	
7103030 · CAMPUS RENT			0.0%	
71034 · REPAIRS AND MAINTENANCE			31.2%	
7103420 · BAKEHOUSE REPAIRS AND MAINT			-4.9%	
7103430 · CAMPUS REPAIRS and MAINT			-22.3%	

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			% Change		
71046 · UTILITIES					
710462 · CITY UTILITIES			46.7%		
7104622 · BAKEHOUSE CITY UTILITIES			-0.3%		
710464 · ELECTRIC AND GAS			6.4%		
7104642 · BAKEHOUSE ELEC AND GAS			-20.2%		
7104643 · CAMPUS ELECTRIC & GAS			8.7%		
710468 · TELEPHONE			12.3%		
7104682 · BAKEHOUSE TELEPHONE			0.0%		
7104683 · CAMPUS TELEPHONE			7.8%		
Total 71046 · UTILITIES				13.2%	
Total 71000 · OCCUPANCY EXPENSES					5.6%
72000 · OPERATIONS EXPENSES					
72100 · ADMINISTRATIVE EXPENSES					
72108 · ON-LINE SALES FEES			-85.0%		
72101 · BAD DEBT EXPENSE			100.0%		
72102 · BANK SERVICE CHARGES			23.1%		
72106 · CREDIT CARD SERVICE CHARGES			5.6%		
72114 · CASH & CREDIT CARDS OVER/SHORT			1,454.4%		
7211430 · CAMPUS CASH OVER/SHORT			-1,173.1%		
72116 · DEPRECIATION EXPENSE			-40.3%		
72118 · INSURANCE			-4.7%		
72120 · INTEREST EXPENSE			-20.7%		
Total 72100 · ADMINISTRATIVE EXPENSES				-22.5%	
72200 · MARKETING & OUTREACH					
72208 · COMMUNITY SUPPORT			842.8%		
72212 · ADVERTISING & DIRECT MARKETING			-25.5%		
72218 · OWNER SERVICES EXPENSE			-96.4%		
72220 · EDUCATION & EVENTS			5,674.3%		
72224 · PROMOTIONS			-24.6%		
7222420 · BAKEHOUSE PROMOTIONS			100.0%		
72228 · IN-STORE MARKETING DISCOUNTS					
7222801 · ACCESS DISCOUNTS		5.8%			
7222804 · HOUSE COUPONS		3,598.5%			
Total 72228 · IN-STORE MARKETING DISCOUNTS			6.5%		
72230 · PARTIC OWNER DISCOUNTS			-7.6%		
72240 · OWNER DISCOUNTS			-86.0%		
Total 72200 · MARKETING & OUTREACH				-24.6%	
72400 · STORE OPERATIONS					
72410 · DUES,FEES,SUBSCRIPTS&LICENSES			-11.7%		
72418 · IT EXPENSES			0.7%		
72420 · MISCELLANEOUS EXPENSES			-90.4%		
72422 · PROFESSIONAL SERVICES/EXPENSES			121.0%		
72425 · UNIFORMS			-721.2%		
72426 · SUPPLIES			-8.2%		
7242620 · BAKEHOUSE SUPPLIES			-28.7%		
7242630 · CAMPUS SUPPLIES			274.7%		
72427 · PACKAGING			7.0%		
7242720 · BAKEHOUSE PACKAGING			-20.2%		
7242730 · CAMPUS PACKAGING			3,584.9%		
72428 · OFFICE SUPPLIES AND POSTAGE			-27.6%		
7242820 · BAKEHOUSE OFFICE SUPPLIES			-100.0%		
72432 · SMALL TOOLS/EQUIP/FIXTURES			201.0%		
7243220 · BAKEHOUSE SMALL TOOLS			98.0%		
72438 · TAXES			1.5%		
72440 · VAN EXPENSES			11.7%		
Total 72400 · STORE OPERATIONS				4.4%	
Total 72000 · OPERATIONS EXPENSES					-14.8%

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	% Change		
72600 · GOVERNANCE EXPENSES			
72605 · CONSULTING		3.9%	
72606 · D & O INSURANCE		2.0%	
72620 · GENERAL BOD EXPENSES		-22.5%	
Total 72600 · GOVERNANCE EXPENSES			2.5%
Total Expense			-8.1%
Net Ordinary Income			102.1%
Other Income/Expense			
Other Income			
80100 · OTHER INCOME			
801509 · PPP COVID FUNDS/LOAN FORGIVEN		100.0%	
80112 · SHIPPING AND HANDLING		-100.0%	
80141 · INTEREST INCOME		-72.8%	
80150 · MISCELLANEOUS INCOME			
801506 · CURBSIDE SERVICE	2,454.5%		
801501 · CLASSES	100.0%		
801505 · VENDOR BOOTHS	100.0%		
801507 · REIMBURSEMTS/EXP REFUNDS/MISC	-35.3%		
Total 80150 · MISCELLANEOUS INCOME		-24.3%	
Total 80100 · OTHER INCOME			5,602.3%
Total Other Income			5,602.3%
Net Other Income			5,602.3%
Net Income			**569.8%**